



4. Liberty Leisure Business Plan Performance Report Q4 25/26 (Pages 5 - 14)

For the Advisory Shareholder Sub Committee to note the Liberty Leisure Limited Business Plan Progress Report for Quarter 4 (Q4) 2025/26.

5. Liberty Leisure End of Year Accounts 2025/26 (Pages 15 - 36)

To update the Advisory Shareholder Sub Committee of the end of year performance of Liberty Leisure.

6. Liberty Leisure Q4 Performance Report (Pages 37 - 44)

To update the Advisory Shareholder Sub Committee of the performance of Liberty Leisure Limited in Quarter 4 (Q4) 2025/26.

7. Work Programme (Pages 45 - 46)

The Advisory Shareholder Sub-Committee is asked to approve its Work Programme and to consider items for consideration at future meetings.